

WOODGREEN

# BUILDING FUTURES. CHANGING LIVES.

**2025–2026**

IMPACT REPORT

# A YEAR OF PROGRESS. A FUTURE OF POSSIBILITY.



**Nupi Zubair**
Chair, Board of Directors
WoodGreen
Community Services



**Anne Babcock**
President & CEO
WoodGreen
Community Services

The past year has tested Toronto in profound ways. Rising housing costs, food insecurity, and mental health needs continue to challenge thousands across our city. WoodGreen has responded with targeted, direct support to help individuals and families build stable, brighter futures.

Guided by our 2024–2027 Strategic Plan, we focused our efforts on four key areas: expanding essential services, strengthening community partnerships, driving systemic change, and building a thriving workforce. Our approach remains simple: provide the right help at the right time to empower people to transform their lives.

Major milestones we achieved this year include:

**Housing**: Added 100 affordable housing units and advanced 30 capital projects while modernizing existing homes to keep them safe and sustainable.

**Community Care & Seniors**: Expanded programs, such as our newest cluster care site at 1080 Queen, that helps older adults age with dignity. Led recreational activities and workshops for 1,700 clients through our Seniors Active Living Centres.

**Homeward Bound**: Expanded Homeward Bound to eligible Toronto Community Housing residents, enabling a 30% increase in participants.

**Newcomers**: Welcomed over 4,300 newcomers from 138 countries, helping them make Toronto home.

**Employment Services**: Modernized Employment Services, guiding 4,500+ clients through job search and skill-building programs.

**Campaign Milestone**: Reached our **$25 million UNMET Needs Campaign goal** alongside our donors, volunteers, and partners – securing funding for urgent social programs across the city.

Every success story in this report is the product of our dedicated staff, committed volunteers, engaged Board of Directors, generous donors and integral community partners.

Thank you for helping us open the door from **unmet** to **met**–for individuals, for families, for communities–for a stronger Toronto.

**We invite you to read through this report to see what we have accomplished together.**



WOODGREEN

# ABOUT WOODGREEN

**For 89 years**, WoodGreen has built innovative and evidence-informed solutions to meet critical social needs across Toronto through integrated community services. **Today, we are one of the city's largest community agencies**, helping address the UNMET needs of over 40,000 Torontonians each year. As a United Way Anchor Agency and member of the East Toronto Health Partners (ETHP), **WoodGreen is part of a strong network of local agencies working to create innovative solutions to address vital social needs.**

## OUR VISION

A Toronto where everyone has the opportunity to thrive.

## OUR MISSION

WoodGreen Community Services enhances self-sufficiency, promotes well-being and reduces poverty through innovative solutions to critical social needs.







## OUR VALUES

**We are client-centric**
Our clients are at the core of everything we do.

**We are collaborative**
We work in partnership with our community to build a better Toronto.

**We are inclusive**
We value equity and diverse perspectives and create safe spaces for everyone.

**We are impactful**
Our work has value, meaning, and impact for our clients and Toronto.

**We are compassionate**
The well-being of our staff, clients and volunteers is essential in our organization.

**We act with integrity**
We honour and uphold the trust our community places in us.

## 89 YEARS

**of building futures, changing lives and strengthening communities.**

# IMPACT AT A GLANCE

Every number represents a neighbour, a family, a young person, a senior—**someone with potential and a future.**



| | | |
|---|---|---|
| **40,000+** clients served | **970** clients found employment, with over 4,500 clients involved in employment activities | **1,307** seniors needing care supported to continue living independently |
| **6,343** clients filed taxes through our Tax Clinic with $22.7 million in benefits received | **132** Homeward Bound participants, with 37 college acceptances | **22,668** Toronto Seniors Helpline calls answered |
| **4,362** newcomers welcomed from 138 countries | **71,573** meals delivered to 836 clients through Meals on Wheels | **85** programs and services across 70 locations |
| **485** volunteers put in 69,370 hours | **1,968** housing units across 47 locations | **1 in 5** clients access multiple programs |
| | **1,233 staff** | |

# LAYING THE FOUNDATION FOR DIGNIFIED AGING






## Expanding senior housing across Toronto

**60 Bowden Street**
WoodGreen continues to expand its supportive housing footprint in Toronto with a new community at 60 Bowden St. The development adds 50 much-needed affordable homes for single older adults. It includes two Cluster Care units offering 24-hour personal support and coordinated health services to help residents age comfortably and independently.

WoodGreen is also dedicated to integrating seniors into the heart of the neighbourhood by preserving a piece of local history. Key heritage elements of the 95-year-old Danforth Church—including its original facade and twin towers—have been thoughtfully preserved in the new design.

Through a close partnership with the congregation, the redeveloped space will ensure open access for local community use, creating a vibrant, multi-generational hub for the entire neighbourhood.

**185 Cummer Avenue**
WoodGreen's reputation as a seniors' care specialist continues to grow.

The City of Toronto selected WoodGreen to operate its new affordable seniors housing community at 185 Cummer Ave.
The site creates 59 rent-geared-to-income studio homes.
On-site supports and programming will help residents remain healthy, connected, and independent.

Mayor Olivia Chow joined us as the first modular structures were lifted into place. The Willowdale-area project builds directly on the success of 540 Cedarvale—our established modular seniors site that proved how community-focused, rapid-build housing benefits both residents and the broader neighbourhood.

Compared to traditional construction, modular development allows us to deliver high-quality, sustainable homes significantly faster.

"Finally, seniors will have a place they can call home." — Mayor Chow

See how Modular Housing allows us to honour our commitment to expand innovative housing solutions that help seniors age with dignity

# PRESERVING AFFORDABLE HOUSING THROUGH INNOVATION

WoodGreen made significant progress on the deep energy retrofit of 444 Logan Avenue — a project demonstrating how aging housing buildings can be modernized without displacing residents.

Supported by the Government of Canada's Energy Innovation Program, the affordable housing building is being transformed with prefabricated exterior panels, upgraded insulation, new windows and an all-electric heating and cooling system. These upgrades will drastically improve energy efficiency, lower greenhouse gas emissions, and extend the building's lifespan.

A defining feature of the project is WoodGreen's tenant-first approach that allows residents to safely remain in their homes throughout construction.

This project continues to attract attention as a sector-leading example of how non-profit organizations can preserve and modernize aging housing.

By combining sustainability, resident well-being and long-term asset renewal, the 444 Logan retrofit creates a powerful blueprint for non-profits nationwide.





News Highlight: CBC News - How an old Toronto apartment building is getting a second life — without moving tenants out

# EXPANDING CLUSTER CARE

Opening our seventh cluster care location at 1080 Queen St. E. expanded access to a modern evolution in seniors care, helping more older adults age with dignity in the city they love.

By pairing micro-community housing with 24/7 health and social supports, cluster care keeps seniors active and connected while relieving systemic healthcare pressures. At just $110 a day, WoodGreen supports nearly seven seniors in cluster care for the cost of a single $730 hospital bed.

Cluster Care is a powerful example of what becomes possible when we move beyond traditional care models and invest in integrated  community based supports.

"The care we provide here helps seniors live longer, right in their community,"

– Chandra, WoodGreen cluster care team member.

**76**

seniors in cluster care across 7 sites

**86%**

of clients enter with moderate to high care needs, proving the model manages complex health conditions

**+80%**

of clients were diverted from both long-term care and acute hospital settings









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# DELIVERING MORE THAN A MEAL

For thousands of older adults, Meals on Wheels is about far more than nutrition–it's a vital connection to the community.

Every delivery brings a warm meal, a safety check, and a friendly visit that reduces social isolation and provides peace of mind for families.

Demand continued to grow this year, with WoodGreen delivering **71,500+ meals to 830+ clients**. Following the integration of East York Meals on Wheels, WoodGreen expanded its reach, delivering medically tailored meals to more of the GTA.

Meals on Wheels is a cornerstone of WoodGreen's community health strategy. It helps older adults live safely and independently while easing pressure on hospitals and long-term care. Thanks to the dedication of our volunteers, Meals on Wheels is proof that a warm meal, a friendly conversation, and a simple knock on the door can make a meaningful difference in someone's life.

Delivering Care to the Doorstep. Read how Meals on Wheels provides nutrition, connection, and peace of mind for older adults across the GTA









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# REIMAGINING FOOD SECURITY FOR SENIORS

As rising food costs make it increasingly difficult for seniors on fixed incomes to afford nutritious meals, WoodGreen is finding new ways to bridge the gap. To combat growing food insecurity, our Seniors Active Living and Homes for Good teams piloted an innovative on-site food market at St. Hilda's Towers, reimagining the traditional food bank model around choice, dignity, and convenience.

The market empowers residents to select fresh, healthy foods right where they live in a welcoming, community-focused setting. Following its initial success, the program expanded to 444 Logan to support isolated and vulnerable older adults. This vital initiative is made possible through key partnerships with Daily Bread, Second Harvest, and St. Hilda's Anglican Church, alongside strong cross-program collaboration across WoodGreen's housing, seniors, volunteer, and youth teams.



**175** clients access our food market each week

See how the St. Hilda's Food Market brings choice, dignity, and fresh food directly to local seniors



WOODGREEN

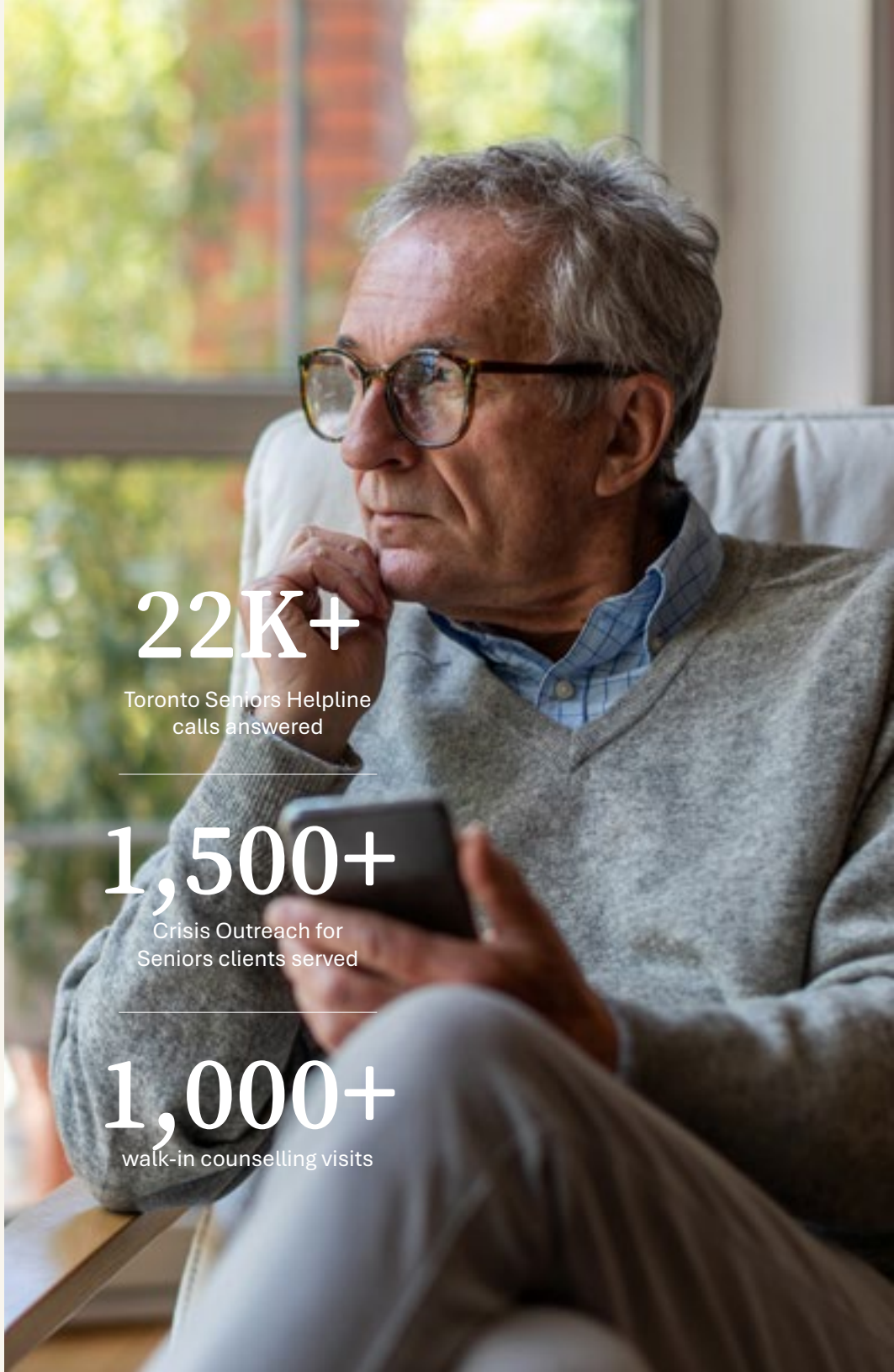
# MENTAL HEALTH ACCESS, FOR ALL

"Every day at the Toronto Seniors Helpline, I connect with seniors and caregivers who are navigating some of life's most challenging experiences. These seniors are managing health changes, coping with isolation, and trying to decipher a complex healthcare system.

**No one should ever have to suffer the quiet grief of feeling forgotten by the world they helped build."**

– Nisha, staff member.

Toronto Seniors Helpline: Seniors struggle with cold and loneliness in freezing temps






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# SUPPORTING INDEPENDENT LIVING

"My brother and I both live in B.C., so our sister, who is Nicole's client, has limited direct family support. Nicole has been a godsend. She is consistently caring, responsive, patient, a good communicator and is a key reason that our sister is able to live independently in Toronto."

– Catherine, sister of client.

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# SUCCESS ISN'T ALWAYS A STRAIGHT LINE.

## Youth Conference 2026

There is a distinct energy in a crowd of curious young people – a sense of boundless possibility.

It filled the room when we welcomed high school students to our second Youth Conference in March. The full day event at George Brown Polytechnic's waterfront campus featured interactive workshops, inspiring keynote speakers and no shortage of meaningful discussion. Much of it focused on challenging traditional notions of success, and normalizing the ups and downs of career pathways.

It was also an opportunity to highlight student voices from the Indigenous Initiatives and Black Student Success teams. "Creating spaces where students can see themselves reflected in post-secondary education is incredibly important," said Jessica Rumboldt, George Brown's Manager of Indigenous Initiatives.

We partnered with the Toronto Council Fire Native Cultural Centre to organize the event that also featured a community resource fair and a vendor market showcasing young entrepreneurs.

The key takeaway for our ambitious group – *you don't need to have everything figured out, but we can help when you need it.*




George Brown hosts WoodGreen and Toronto Council Fire Youth Empowerment Conference, inspiring youth to pursue their own path to success | George Brown Polytechnic

# STABILITY TODAY, POSSIBILITY TOMORROW

Our ability to be a safe, trusted place for Toronto's youth continues to grow. Last year we supported more than 2,400 young people across the city. We offered dozens of programs covering five core areas of care:

**Housing & Crisis Support**: We helped create safe and stable ground for youth by providing emergency shelter and housing navigation.

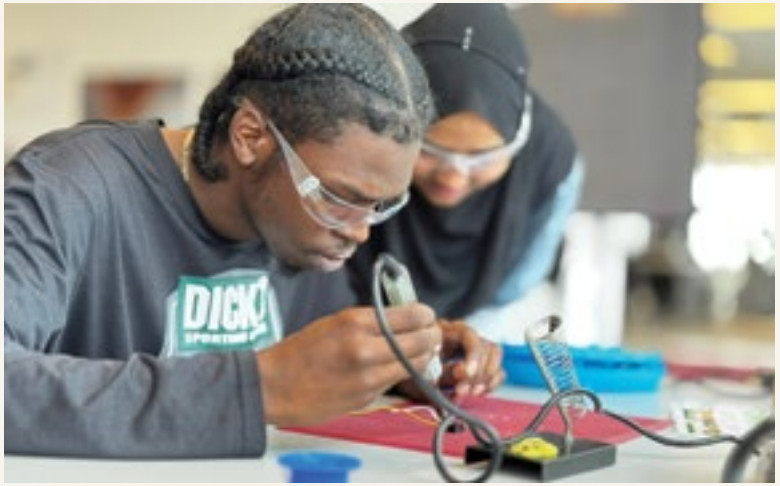
**Mental Health & Family Support**: We provided clinical counselling and intensive in-home stabilization to keep families together.

**Justice & Rehabilitation:** WoodGreen supplies specialized court support, probation guidance, and rehabilitation to help youth build a safer path forward.

**Transitions & Life Skills**: Through a series of programs, we offered transition planning for youth leaving child welfare and essential skills training for independence.

**Cultural Connection & Settlement**: Youth had access to inclusive newcomer settlement services and African-centred mentorship for Black youth through our Rites of Passage program.

Whatever support they've needed this year – and will need in the future – our goal remains constant: helping young people build stability today so they can shape their own futures tomorrow.





**2,400+**
youth served

**230+**
Rites of Passage clients

**150+**
youth mental health clients

**140+**
youth justice clients



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# GIVING A SINGLE MOTHER A SECOND CHANCE

## “Homeward Bound gave me the strength to recognize myself.”

It was supposed to have been a dream life: a new husband, a new country, a new baby. Instead, Nayab stood alone on a Toronto street in the middle of the night, with nowhere for her and her son to turn.

Today, she’s a proud Canadian citizen, a college graduate, and an administrative assistant with her own apartment.

What changed?

Nayab seized the opportunity to rebuild her life through WoodGreen’s Homeward Bound program. With housing, child care, tuition, and career coaching taken care of, she was able to put all her energy into what mattered most — working hard to build a secure future for her son.

**132**

women currently enrolled in the Homeward Bound program

**30%**

growth in Homeward Bound participants with Toronto Community Housing expansion






Read Nayab & Ibrahim’s full story

# FOUR WEEKS TO A FRESH START





When her long-time partner passed away, April's world stopped. She had been on Ontario Works for two decades and hadn't held a job in 24 years. Then her caseworker suggested WoodGreen.

April arrived at our Victoria Park location determined to find a job, but with no idea how. She had never written a resume. Never applied for a job online. Her WoodGreen Employment Consultant listened, recognized her strengths, and got to work. Together, they built April's first resume. She took interview workshops, practicing over and over until she felt confident.

When a hiring event came up, her consultant advocated for her. April showed up early and aced her interview. Out of seven candidates that day, she was the only one hired on the spot. Just four weeks after her first appointment, April started a full-time job, her first in a quarter-century. Today, April is proud of how far she's come—and grateful to WoodGreen for believing in her.

"I am really thankful for WoodGreen employment services. They were very helpful for newcomers and I especially appreciate the efforts of my employment coach who helped me."

– Mohammad.



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# BEYOND WORDS: LINKING LANGUAGE AND BELONGING

Learning a new language is only half the battle for many newcomers to Canada.

Overcoming isolation and building a support network are just as important in making Toronto feel like home.

WoodGreen helps newcomers break down those barriers.

Over the past year, WoodGreen delivered nearly 7,400 hours of targeted instruction through our Language Instruction for Newcomers to Canada (LINC) program.

The focus is on real-world skills newcomers can apply immediately—from reading a prescription label to speaking with a teacher. By offering free, on-site child care, WoodGreen ensures parents can focus on learning while their children are cared for right next door.

For clients like Terina, that support changed everything.

Arriving in Toronto with her husband and five young children, the 28-year-old spoke little English and felt deeply isolated. Through WoodGreen's LINC program, she gained the language fluency and practical confidence needed to earn her Canadian citizenship.

Today, she has applied for WoodGreen's Diploma in Early Childhood Education for Newcomers, hoping to turn her hard-earned skills into a new career.

By combining practical language training, settlement services, and community connections, WoodGreen helps thousands of newcomer families build the foundation for long-term success.





"We're not teaching you how to read a novel. We're teaching you how to read your child's report card or prescription label."

– Marni, Senior Manager, Newcomer Language Services

**From First Words to Canadian Citizen**
**Read how WoodGreen's LINC program helps newcomers build connection and belonging**



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# HOPE GROWS HERE: BUILDING COMMUNITY THROUGH ART

To build a place where newcomers feel a true sense of belonging, WoodGreen unveiled *Hope Grows Here* at our 1491 Danforth Ave. Newcomer Centre. We officially revealed the mural on World Refugee Day in June.

Working with artist, Kseniya Tsoy, and StreetARToronto, clients drove the design—choosing the dandelion to represent resilience, renewal, and the courage to take root in unfamiliar places.

The project enabled us to hire and train local newcomer artists to paint the wall, giving them paid work experience and letting them leave their own mark on the place where newcomers from around the world can gather.



**4,300+** newcomers welcomed from 138 countries



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# FROM TAX SUPPORT TO A PLACE CALLED HOME

What began as support through WoodGreen's free tax services grew into a trusted relationship that helped one client access benefits, navigate housing challenges, and ultimately secure a safe and affordable home.

"WoodGreen assisted in getting my taxes in order [and] helped me apply for pensions. I got a call from [WoodGreen staff] who informed me of an affordable housing apartment coming available. Thank you for assisting me with the application process and securing this amazing space. How fortunate I am, I have a HOME... I will forever be thankful for your continued support and this opportunity."

"WoodGreen is a very special place for people in need."

– Financial Empowerment & Housing client




**6,300+**
clients accessed tax clinic services

**9,700+**
tax returns completed

**$22.7M**
tax benefits received by clients

**$1.4M**
tax fees saved

# 937

children accessed child care
and family services
across 9 Toronto locations

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"They influence my daughter in a positive way and always encourage her to reach for the stars."

– Melissa, parent.



# SHOWING UP FOR THE COMMUNITY

## The true value of our volunteers

Volunteers bring something special to WoodGreen. Working alongside our staff, local community members give their time, energy, and heart to build real connections with the people we serve. Rain or shine, snowstorm or trouble on the TTC, they show up for our city.

Last year, 485 volunteers gave 69,370 hours of service, helping our teams reach roughly 19,000 clients across Toronto. That extra help meant we could expand our reach across vital programs such as Financial Empowerment, Senior Services, Meals on Wheels, and Community Connections. As one staff member noted, “Our program is in operation because of our volunteers! We would not be able to run an income tax clinic without them.”

Beyond expanding the services we offer, volunteers magnify the change we can bring to our city. They step up to deliver hot meals in bad weather, offer friendly check-ins for seniors who call volunteer visits “the highlight of my week,” perform early wellness checks, and help newcomers practice English in Conversation Circles.

Volunteers don’t just add capacity to our programs—they remind our clients that no matter what, their community is standing right behind them.





# INVESTING IN OUR PEOPLE AND CULTURE



Creating a strong community starts with an outstanding workforce. Our 1,233 staff members bring extraordinary dedication to Toronto every single day. In turn, WoodGreen is focused on investing back into our people, deepening our commitment to equity, inclusion, and professional growth across every corner of the organization.

**Fostering an Equitable Workplace**
Building on insights from our recent organizational review, WoodGreen spent 2025/26 turning staff feedback into a clear roadmap for lasting change. We are developing a multi-year Diversity, Inclusion, Belonging, and Equity strategy focused on six core pillars: engaging our teams, equipping them with practical skills, empowering action, embedding equity into everyday practices, evaluating progress, and continuously evolving.

Through hands-on initiatives like Learning Circles and Reflections in Practice, staff are gaining skills they can apply immediately in their daily work. It's an approach that moves beyond basic awareness to reinforce the behaviours and systems that create a fairer, more inclusive workplace—supporting better outcomes for both our employees and the communities we serve.

**A Decade of Developing Leaders**
That same commitment shines through WoodGreen College, our flagship 10-month leadership development program. This year, we celebrated a major milestone: our 10th graduating class.

Over the past decade, hundreds of staff have passed through WoodGreen College, sharpening skills in strategic leadership, financial management, equity, and leading through change. By preparing emerging leaders to navigate complex challenges and guide teams with confidence, we ensure WoodGreen remains a place where staff can grow, thrive, and lead.

In 2026, WoodGreen was recognized as one of Canada's best employers for new graduates in the Career Directory. We're committed to helping the next generation launch their careers with meaningful opportunities, mentorship, and real impact in the community.

# WOODGREEN
# IN THE NEWS

## Building solutions for the future

WoodGreen is helping shape solutions to Ontario's housing crisis through research and policy leadership. This year, in partnership with the Building Industry and Land Development Association (BILD), WoodGreen commissioned a policy paper proposing a provincially backed Affordable Housing Investment Fund (AHIF) to help get more affordable housing projects built. Read the full report to learn more.




How an old Toronto apartment building is getting a second life — without moving tenants out | CBC News

The Big Idea: Give essential workers cheap housing - Macleans.ca

New fund could spur development of more affordable housing in Toronto and rest of Ontario | INsauga

A summer camp for kids with trauma helped this teen dream

How philanthropy can help Canada build its way out of a housing shortage

# MESSAGE FROM THE CHAIR AND ACTING CHAIR OF THE WOODGREEN FOUNDATION



**Bill MacKinnon**
Chair, WoodGreen Foundation Board of Directors



**Brigette Chang**
Acting Chair, WoodGreen Foundation Board of Directors

The past year has been a remarkable one for The WoodGreen Foundation and the community of donors, partners and supporters who make WoodGreen's work possible. **Together, we reached an incredible milestone by achieving our $25 million UNMET Needs Campaign goal**, demonstrating what is possible when a community comes together to address some of Toronto's most pressing social challenges.

This year also marked our second UNMET Gala, bringing together hundreds of supporters for one extraordinary evening. The generosity and enthusiasm shown throughout the campaign and at the gala will have a lasting impact, **helping WoodGreen expand critical programs, develop integrated services and create more housing opportunities.**

While we celebrate this achievement, we know the need has never been greater. Too many people in our city continue to face rising housing costs, food insecurity, social isolation, and barriers to opportunity. **Every day, WoodGreen responds with innovative solutions that not only address immediate needs but also create pathways to long-term stability and brighter futures.**

**None of this would be possible without the unwavering generosity of our donors, volunteers, corporate partners, and community champions.**

Together, we have shown what is possible when compassion is matched with action. We look forward to continuing this work with you as we **build a stronger, more equitable Toronto where everyone has the opportunity to thrive.**

**Thank you for believing in our mission and for standing with us throughout this journey.**

# AN ENCHANTED EVENING OF IMPACT

WoodGreen's second UNMET Gala brought together nearly 500 of Toronto's business, philanthropic and community leaders for an unforgettable evening in support of a shared vision: creating a city where no one is left behind.

Held at Evergreen Brick Works, the gala raised $1.5 million in support of WoodGreen's UNMET Needs Campaign, helping to expand programs and services that address some of the city's most pressing challenges, including individuals and families that find themselves unhoused, unseen, unfed, unemployed, unsafe and unwelcome.

The success of the gala was made possible through the leadership of UNMET Gala Chair Krystal Koo, Event Co-Chair Fernanda Dovigi, the Gala Committee, presenting sponsor Rogers Communications, our many other sponsors and partners, and the generosity of every guest who contributed to the evening's success.

As WoodGreen celebrated reaching its $25 million UNMET Needs Campaign goal, the evening served as both a milestone and a reminder that, together, we can continue meeting the evolving needs of our city.








WOODGREEN

# DONOR SPOTLIGHT

## Aubrey & Marla Dan Foundation

The Aubrey & Marla Dan Foundation (AMDF) has been a significant and valued donor since 2020, when they made their first gift enabling WoodGreen to pilot the Youth Housing Navigation and Subsidy Support Program. WoodGreen's Youth Housing Navigator program offers comprehensive supports to young people aged 16 to 30 who are experiencing homelessness or housing instability – working with them to find and maintain safe and affordable housing and increase their well-being and stability. The program provides wrap-around supports including life skills for independent living and advocacy; rent subsidies; financial literacy training; employment supports; mental wellness programming; and more.

It empowers previously unhoused or precariously housed young people to make their way in the world from a place of safety and stability. Since the launch of the program, 882 youth have participated.

The Youth Housing Navigation and Subsidy Support Program continues to evolve in response to the growing complexity of youth homelessness and housing instability in Toronto. Over the past year, AMDF's funding has had a significant impact on the program by supporting the creation of a dedicated Life Skills Coaching position, which has allowed the program to expand beyond housing navigation and subsidy support into more intensive, individualized stabilization work with youth.

We are honoured that AMDF has chosen to partner with WoodGreen to meet the needs of Toronto youth — helping to provide essential housing stability to empower young people to embark on paths to greater opportunity. Their partnership and ongoing generosity have allowed WoodGreen to continue and enhance this vital program.



# 2025-2026 FINANCIAL STATEMENTS

## WOODGREEN COMMUNITY SERVICES

| REVENUE ($) | 2026 | 2025 |
|---|---|---|
| Government of Canada | 5,620,792 | 6,299,498 |
| Government of Ontario | 37,204,223 | 36,165,685 |
| City of Toronto | 16,540,001 | 13,654,380 |
| Fees for Service | 6,508,523 | 6,725,861 |
| United Way | 1,529,729 | 1,116,954 |
| Investment Income | 708,307 | 1,112,143 |
| Fundraising & productive enterprises | 5,096,123 | 4,045,104 |
| Amortization of deferred capital contributions | 208,519 | 223,733 |
| Service contracts and Other | 12,329,884 | 8,778,241 |
| **TOTAL** | **85,746,101** | **78,121,599** |
| **EXPENSES ($)** | | |
| Salaries and benefits | 64,294,874 | 58,922,314 |
| Purchase of services | 5,420,733 | 4,817,736 |
| Building occupancy | 5,456,283 | 4,994,842 |
| Programs, food & transportation | 7,203,971 | 6,522,076 |
| Training Incentives | 839,944 | 767,525 |
| Office | 2,134,694 | 1,686,101 |
| Recruitment and education | 377,341 | 381,903 |
| Promotion and publicity | 149,237 | 99,619 |
| Amortization of capital assets | 379,523 | 389,248 |
| Other | 98,886 | 107,203 |
| **TOTAL** | **86,355,486** | **78,688,567** |
| **EXCESS OF REVENUE OVER EXPENSES** | **(609,385)** | **(566,968)** |

## WOODGREEN FOUNDATION

| REVENUE ($) | 2026 | 2025 |
|---|---|---|
| Donations | 7,861,399 | 7,142,025 |
| Investment Income | 511,009 | 565,314 |
| Other | 1,597,944 | - |
| **TOTAL** | **9,970,352** | **7,707,339** |
| **EXPENSES ($)** | | |
| Fundraising and special events | 964,259 | 183,396 |
| Administrative | 1,592,069 | 1,574,831 |
| **TOTAL** | **2,556,328** | **1,758,227** |
| **EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE DONATIONS** | 7,414,024 | 5,949,112 |
| Change in fair value of investments | 1,025,869 | 617,008 |
| Donations to WoodGreen Community Services | (3,056,881) | (1,002,705) |
| Donations to WoodGreen Community Housing Inc. | (4,464,015) | (3,478,465) |
| **EXCESS OF REVENUE OVER EXPENSES** | **918,997** | **2,084,950** |
| FUND BALANCES | | |
| BEGINNING OF YEAR | 17,963,877 | 15,878,927 |
| **FUND BALANCES END OF YEAR** | **18,882,874** | **17,963,877** |

| COMMUNITY CARE EAST YORK FUND ($) | 2026 | 2025 |
|---|---|---|
| OPENING BALANCE | - | 1,094,672 |
| Transfers out of fund | - | 1,226,037 |
| Investment Income | - | 131,365 |
| **CLOSING BALANCE** | - | - |

# THANK YOU TO OUR SUPPORTERS

CUMULATIVE GIFTS
**APRIL 1, 2022 TO MARCH 31, 2026**

## $1M-$4,999,999

Ed and Fran Clark
Find your Stride
Raymond Chang Foundation
The Sprott Foundation

## $500K-$999,999

Capital One Canada
RBC Financial Group
Scotiabank
TD Bank Group
United Way Greater Toronto - Allan Slaight Seniors Fund

## $250K-$499,999

BMO Financial Group
Carswell Family Foundation
Dream Community Foundation
The Garron Foundation
The Gordon & Ruth Gooder Charitable Foundation
The Hilary & Galen Weston Foundation
Anonymous (1)

CUMULATIVE GIFTS
**APRIL 1, 2025 TO MARCH 31, 2026**

## $1M+

Ed and Fran Clark
Raymond Chang Foundation
Anonymous (1)

## $250K-$999,999

Find Your Stride
RBC Financial Group

## $100K-$249,999

BMO Financial Group
Capital One Canada
The Catherine & Maxwell Meighan Foundation
CIBC
Dream Community Foundation
The Garron Foundation
GFL Environmental Inc.
Hullmark and BGO
Klick Health
LesLouis Shaw Foundation
R. Howard Webster Foundation
Rogers Communications Inc.
Scotiabank
TD Bank Group
United Way Greater Toronto - Allan Slaight Seniors Fund
Anonymous (2)

## $50K-$99,999

Aubrey & Marla Dan Foundation
Choice Properties REIT
Chopard USA Ltd
Foundation Counts Philanthropic Foundation
William A. MacKinnon & Sandie Dix
Margaret McCain
Nancy's Very Own Foundation
Leo Salom
Saporito Foods Inc.
Sheshi Company 1 Inc.
Sprint Senior Care
The Sprott Foundation
T.R. Meighen Family Foundation
Tripp Smith Family Foundation

## $10K-$49,999

Accenture Consulting
The Allstate Foundation of Canada
Arthur & Audrey Cutten Foundation
Bahry Foundation
Baillie Thomas Fund
The Bickle-Wilder Foundation
Bombardier
Burgundy Asset Management
Cdn & Foreign Securities Co.
Cineplex Inc.
Closing The Gap Healthcare Group Inc.
Cornelis van de Graaff and Terence Clarkson Foundation at Toronto Foundation
Laura Dalfino
Debenture and Securities Corp
Dellray Group
Donner Canadian Foundation
East End United Regional Ministry
Fellowship of Man Charitable Foundation
First Ave. Properties
Fondation Écho/Echo Foundation
Benjamin Forjoe
Norman Fraser
Frischkorn Family Foundation
Fruit of the Spirit Foundation
G. Raymond Chang Ltd
Hal Jackman Foundation
Intuit Financial Freedom Foundation
Junior League of Toronto
Kebet Holdings Ltd
KPMG LLP
La Fondation Emmanuelle Gattuso
Ruth Mandel - WHO GIVES Fund
Mantella Corporation
Susan Manwaring
Mattamy Homes
Mawer Investment Management Limited
Mary Ann McDonald
Ryan McNally and Martha Kerr-McNally
The Melanie Burns & Family Fund
Hywel Alun Moore
Osler, Hoskin & Harcourt LLP
Paliare Roland Rosenberg Rothstein LLP
Peter & Catherine Clark Family Foundation
The Peter Gilgan Foundation
The Policaro Group
Power Corporation of Canada
Qualper Holdings Ltd.
Refinitiv Charities
Remington High Rise Inc.
Rotary Club of East York Bingo
The Rotary Club of Toronto
Schachter Family Fund at Toronto Foundation
Sofina Foundation
Sompo International Canada
Steve & Sally Stavro Family Foundation
TCM Investment Ltd
The Toronto Star Fresh Air Fund
Toronto CREW
John Tory
Tricar Homes Ltd
The Willowool Foundation
Beth Wilson
Anonymous (3)



WOODGREEN

# $1K-$9,999

Lydia Abbott
The Alice & Murray Maitland Foundation
Roanne Argyle
Betty Augaitis
Joseph Azouri
Anne Babcock and Robert Crow
Mike Baldassara
Craig Ballard
Barnaby & Lois Ross Foundation
Erica J. Baron
Yvonne Battista
Rachel Becker
Sarah Bhalla
Aleksandra Bogatinov
Trevor Born
Allie Bradford and George Tory
Brodhead Fund at Ottawa Community Foundation
Burgundy Legacy Foundation
Canderel Management Inc.
Dan Carr
Jonathan Carter
Cassels Brock & Blackwell LLP
Norah Chaloner
Kin Chan
Jasmeet Chaudhry
Karen Chu
CHUM Charitable Foundation
Cecile Chung
Mary Churchill
Sandy Cimoroni
Co-operative Housing Federation of Ontario
Graeme Cooper
Copper Creek Limited Partnership
Pietro Cortellucci
Bob & Gayle Cronin
Kate Daniels
The Dawson Family Sharing Foundation
Derrick Dodgson
Trish Domi
Gabriel Eidelman
Robert Eisenberg
Elevation Church Canada
Amanda Elliott
Terri Ellis & Nicholas Samurkas
Craig Ferguson
Fitch Ratings, Inc.
Patricia J. Fleming
Rana Florida
Randall Freeborn
Craig Garbe
Gattuso Inc.
GCL Builds
Leanne George
David and JoAnne Gilmer
Gino Giordano
Jan Goddard and Gordon Howe
Jen Grant
Habitat for Humanity
Hirsch & Associates
The Hofmann Family
Steve Holder
Home Ownership Alternatives Non-Profit Corporation
Lynne Howarth
Scott Hudson
iA Financial Group
James McTamney & Company Inc.
Andrew Joyner
Stuart Kedwell
Sarah Keizer
Keller Williams Advantage Realty
Norman Kerr
Michelle Kerr
Barbara Kinnear
Mark Lachmann
Leaside United Church
Robert Lee
Suzanne Leisk
Phong Liao
Justiene Lindholm
Brett Lindros
Tyler MacNamara
Daryna Marei
The Matter Corporation
McCarthy Tétrault LLP
The McColl-Early Foundation
Jacky McCurrie
Patricia & Martin McFarland
Lindsay McLeod
Wendy Melvin
Estate of Robert W. Metcalfe
Christopher Meyer
Microsoft Canada Inc.
Jimmy Molloy
Chris Montague
Chris Morra
Sean Mullin
Karen Myers
MYR-Cliff Family Fund
National Bank of Canada
Peter Nurse
Robert and Virginia O'Reilly
Parkview Hills Community Association
William (Bill) Pashby
Paige Pashootan
Jessica Pathy
Petrela, Winter & Associates
William G. Polski
PricewaterhouseCoopers LLP
Marg Rappolt
Raymond James Foundation
Barbara Rea
Emma Reble
Red Theory Design
Tara Reinhart
Robins Appleby & Taub LLP
Lesley Rooney
David Rosenbluth
Ava Roth & Anton Piatigorsky - Thunder Fund
Jo-Anne Ryan
Raphael Schapiro
Jamie See
Leerom Segal
SHS Inc. (operating as SHS Consulting)
Shum Vourkoutiotis Fund
Simona Shnaider
Brian & Maureen Smith
Stuart M. Smith
Queen Soga
Karen Somerville
Marissa Soumalias
John Steele
Jeremy Sturgeon
Sun Life Canada
Anil Taneja
Yasmin Tarafdar
Sandeep Tatla
Roxana Tavana
TD Insurance
Anne Thomas
Tippet Foundation
Tradelogiq Markets Inc.
Tricon Residential Inc.
Constantine Tsokas
Eric Tung
Teresa Vasilopoulos
Vasilopoulos Family Foundation at Toronto Foundation
Vera Veljanov
David Walsh
Lenore Walters
Yiti Wang
Sam & Julie Winberg
Wilson Opportunity Foundation
Eve Wyatt
Alvin Yung
Nupi Zubair
Anonymous (3)

# $100-$999

Kait Abma
Stephen Abma
Carolyn Adams
Agami Consulting Inc
Deeksha Agarwala
Mina Allen
Andrée Noiles Memorial Fund (Vision 2020)
Altura Ventures Ltd.
Jack Alvo
Shelley Ambrose
Michael An
Keshav Apparasu
Howard Arcand
Arlo Development Corp.
Stewart Arnott
Sherry Augustus
AXA XL Insurance
Dushy Balamohan
Alex Baniczky
Sophie Baremberg
Brian Barron
Susan Bassili
Lauren Bates
Aynsley Beaudette
Douglas Belford
Crystal Bender
Raymond Bennett
Jocelyn Berard
Raphaël Bérard
Indira Bheem
BIG Hearts Canada Foundation
Garth Billington
Dan Birch
Allan Boddy
Sylvia Borges
Kyla Bowman
Heather Brady
Brookfield Properties Development
Julie L. Brown
Janet Bruneau
BTG Management Inc.
Grant Buchanan
Manuel Buchwald
Adam Burke
Alice Burton
Kate Byers
Jessica Caldwell
Violet B. Cameron
Stefan Campbell
Brodie Campbell
Douglas Carter
Chelsea Carter
Sandra Carvill
Consuelo Castillo
Kelly Catena
Kim Chan
Amy & Eric CharlesChiu
Judy Chau
Ruei-Hung Chen
Benjamin Chim
Lora Chim
Yaswanth Chiruvella
Irum Chorghay
Beverley Chow
Olivia Clark
Elizabeth Clarke
Sheila Clarke
Ziva Clifford-Mandel
Michelle Cochrane
Yvonne Coldridge
Sharon Colman
Charles Comartin
Michael Crabb
Louise B Cragg
Jane Cramer
David Crisp
Kim Crothers
Joao Da Fonseca
Beverly Daniels
Lilian Dart
Seth Davenport
Vidya David
Gail Davis
Chris Davis
Aly Davis
Vivian Dela Cruz
Jared Delong
Jean Dempsey
Heidi Deschenes
Destination Toronto
Barbara Dick
Connie Donohue
Lary Dunlop
Jody Yaa Dunn
John Dunphy
Ecclesiastical Insurance Office plc (Canada)
Najwa El Azouzi
Mansoor Elahi
Rosemary Evans
Fasken
Fenn Advisory Services Inc.
Mary Elizabeth Fenn
Rachele Filippini
First Onsite Property Restoration
Margaret Fisher
Elizabeth Fisher

# $100-$999(Cont'd)

Sara Fleming
Gerald Fleurent
Leslie Foley
Victoria Fornies Vivancos
Andrew Fox
John Fraser
Lucia Gagliese
Robert Galea
Kathleen Gallivan
James Gardner
Mark R. Garland
Michelle Gastle
Remi Gaudet
Ana Pelita Gavino
Kaileigh Gonsalves
Maggie Gosselin
David Gotlib
Catherine Graham
Diane Granfield
Jill Grant
Stewart Graydon
Owen Green
Barbara Griesdale
Stephanie Gu
Vilma Guerra
Joyce Guest
David Gunn
Shelley Haddow -Marques
Anna Haines
Patrick Hall
Gil Hardy
Nawal Haroune
Paul L. Harris
Rebecca Harry
Joanne Hayes
Helen Hegedus
Gordon Henning
Andrea Hess
Maisie Ho
Mia Hochar
David Hodgson
Bruce A. Holden
Kevin Holford
Fraser Holman
Diana Hooper
Tracy Hoskins
Joseph Howarth
Carol Howell
Zhangyuan Hu
Jaimy Hunt
Dung Huynh
Hydro One Inc.
IBM Employees' Charitable Fund
Instacart
Intact Insurance Company Ltd
John Intini
Reid Irwin
Peter Irwin
Daniel Jack
Gustavo Jacobs
Valerie Jacobs
Alicia Johnston
Kambo Energy Group Inc.
Alia Kamlani
Amber Kanwar Coolican
Jason Kemp
Crystina Kertsos
Donna P. Keyworth
Jesse Kirkey
Christina Kolkas
Pieter Kooiman
Raj Kothari
Stella Kyriacou
Anne Lacey
Susan Laffier-Fraser
Lynn Laird
Shobana Lakkavally
Noor Ali Lalani
Jasmine Lam
Della Langley
Veronica Langvee
Amy Lau
Ven Law
Tu Lay-di
Michael Le
Jennifer Lee
Gordon Lee
Jane Lee
Esther Lee
Luc Legere
Doreen Leitch
Hyla A. Levy
Michelle Levy
Steven Lewis
Ryan Li
Greg Lichti
Lightning Source
Robert A. Lister
Peter Little
Shuyue Liu
Kamila Llacuna
Alexandra Logushova
Michelle Lonergan
Jharana Luitel
Justin D. Lum
Alexander Lye
Aisling Lynch
Mirka Macalik
Rory MacDonald
Emily MacFarlane
Carol MacKay
Sarina Macleod
Jasmine Macleod
Kate Macmillan
Amarjeet Makkar
Marie-Andree Malo-Mongeau
Karen Malone
Terry Mandzy
Anargyros Marangos
Marks
Mary and Tim Marlatt
Cameron Marr
Matthew Marshall
Brian J. Martin
Mastercard
Matte PR Inc.
Ellen Matsui
Andrew McGuffin
Laura McKenzie
Marjorie McLeod
Gabriela Melendez
Paul Menard
Vytas Mickevicius
Derry & Susan Millar
Karen Mitchell
Laura Montero Solano
Carolyn Morphy
Marcia Mowatt
Wendy Murdie
Liz Murray
Stuart Mutch
Russell Naggle
Ramasamy Narayanan
Nick Nastos
Jonathan Nehmetallah
Dino Nicitopoulos
Stephanie Nickle
Brett Noiles
Naomi E. Norquay
Rob Norquay
Novamen Inc.
Elizabeth Nyburg
Nobuko Oikawa
Michael Olin
OPTrust
Richard Palmateer
Participaction
Karine Parvin
Kenneth Pearl
Tali Pelich
Karl Pelowich
Angelo Pereira Ghezzi
Sonia Petricca
Nick Platanitis
Daniel Ponech
Aparna Priyanjali
Kenneth Pyette
Elizabeth Quinlan
Frances Ray
Ed Reed & Johanna Brand
Anne M. Reid
Suzette Reid
Reinsurance Group of America Incorporated
Ian Reynolds
Ride Or Die Canadian Productions Inc.
Ian Robinson
Jane Robinson
Seanna Robinson
Brittany Rogers
Valentina Romano
Jeremy Rothschild
Connie Roveto
Sunreet Ruprai
Dorothy Rusoff
Leilani Rutherford
Michael Ryan
Patrick Sainsbury
Maria E. Santos
Karen Sasaki
Leslie Savlov
David Saxe
Anthony Saxton
Marsha Schmidt
Barry Schneider
Norah E. Schraivogel
Catherine Schryer
Clara Schultz
Tracy Scott
Adam Scully
Patricia Sealey
ServiceNow
Mary Shea
Bruce Shepherd
Jeffrey Shnall
Dylan Shukster
Louise B. Singer
Tanya Sinha
Nicki Skinner
Terry Smith
Joyce Smith
Debbie Smith
Shayelle Smith
Anjuli Solanki
Michelle Southey-Pillig
Sam Spencer
John Spicer
Jane Spooner
Kavita Srinivasan
Anja Stankov
William Stanley
Jonathan Steele
Stephanie Stevens
Fred William Strain
Anna Strom-Olsen
Sean Strong
Gurlove Takshak
Dev Tewari
The Royal Canadian Legion - Branch 345
Heidi Tibben
June Timmons
Brenda Tipper
Susan Tremblay
Vernita Tsang
Gareth Tuppenney
Nicolas Tyers
Timasha Udugama
Andrea Vagianos
Valentina Romano Limited
David Van Staalduinen
Emelia Vasilopoulos
Nina Vitopoulos
Mary Warner
Barbara Warren
Jenna Watson
Ashlee Waymann
Barbara Whitney
Victoria Wiley
Hannah Willis
Melinda Wilsher
Robert G. Witterick
Jordan Wong
Barbara Woodward
Edda Wright
Daniela Yanez
Helen Yang
Lance Yee
Julie Zabizewski
Najaf Zaheer
April Zarate
Anonymous (20)

# LEADERSHIP TEAM



**Anne Babcock**
President and CEO, WoodGreen Community Services



**Teresa Vasilopoulos**
Executive Director, The WoodGreen Foundation



**Randall Freeborn**
Senior Vice President, People & Strategic Initiatives



**Tishanth Kanesalingam**
Senior Vice President, Transformation & CFO



**Steve Vanderherberg**
Vice President, Community Programs



**Dorothy Quon**
Vice President, Community Care



**Elaine Levy**
Vice President, Child Care & Family Services



**Jaclyn Hicklin**
Vice President, Project Management Office, Marketing & Community Engagement



**Mwarigha**
Vice President, Housing Growth, Development & Asset Sustainability



**Chris Bouchard**
Vice President, Youth Services



**Jesse Kirkey**
Chief Digital Transformation Officer, Digital Transformation Office



**Dani Saad**
Executive Director, Social Housing & Health System Excellence



**Peggy Moss**
Vice President, Strategic Initiatives & Homeward Bound

# WOODGREEN COMMUNITY SERVICES' BOARD OF DIRECTORS



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Chair



**Mark Lachmann**
Vice Chair



**Karen Myers**



**Karl Pelowich**



**Eric Tung**



**Jennifer Lee**



**Ian Tait**



**Alan Ribeiro**



**Vernita Tsang**



**Rossitsa Stoyanova**



**Sandeep Tatla**



**Beth Wilson**



**Joshua Iroko**



**Brendon Lendor-Mason**

# WOODGREEN FOUNDATION BOARD OF DIRECTORS



**Bill MacKinnon**
Chair



**Brigette Chang**
Acting Chair



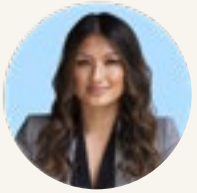
**John Tory**



**Anne Babcock**



**Craig Ballard**



**Krystal Koo**



**Laura Dalfino**



**Marg Rappolt**



**Ryan McNally**



**Jessica Polanski**



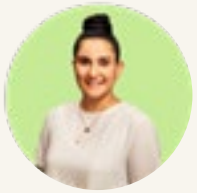
**Diana Thomson**



**Ben Forjoe**



**Erica Baron**



**Gurbani Marwah**



**Shraddha Kothari Walker**



**Allie Bradford**




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